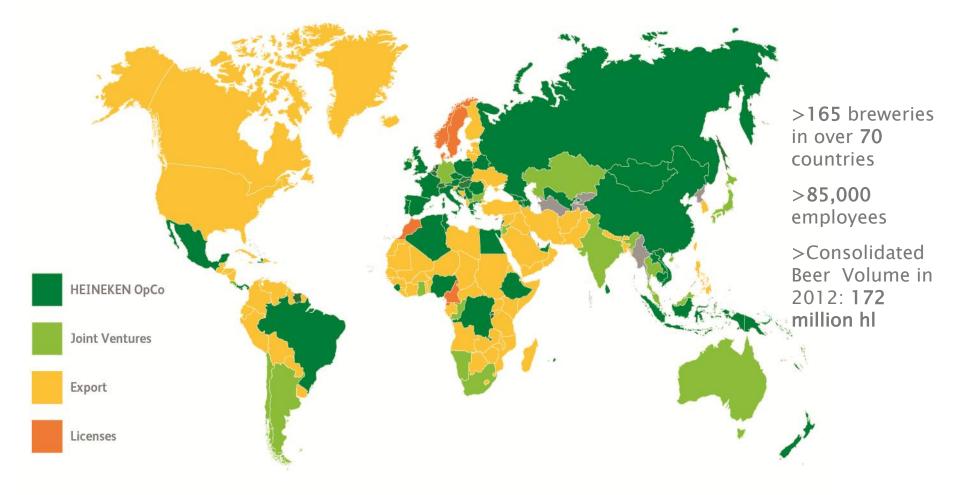


Green Cooling in HEINEKEN

Maarten ten Houten Sustainability Manager Global Marketing ATMOsphere Europe October 2013



HEINEKEN - Truly Global Presence





World-class Brand Portfolio

Heineken[®] is our flagship brand and the world's leading international premium beer

Desperados, Sol, Amstel Premium Pilsener and Strongbow Gold complement our global brands portfolio

Altogether, HEINEKEN has over 250 international premium, regional, local and specialty beers and ciders





Shaping Our Future | Our Global Priorities

- 1 Grow the Heineken[®] brand
- 2 Be a consumer-inspired, customeroriented, brand-led organisation
- 3 Capture the opportunities in emerging markets
- 4 Leverage the benefits of HEINEKEN's global scale
- 5 Drive personal leadership
- 6 <u>Embed and Integrate Sustainability</u>

Our business priority	inte	Embed and integrate sustainability Brewing a Better Future	
Dur strategy	Brew Better		
Our focus	Water	() CO ₂	
	Sourcing	Responsible Consumption	







Reducing CO₂ emissions Our External Commitments

	2015	2020
Reduce specific CO ₂ emissions in production	Reduce our CO_2 emissions in production by 27% ¹ (eq 7.6 kg CO_2 -eq/hl)	Reduce our CO_2 emissions in production by 40% ¹ (eq 6.4 kg CO_2 -eq/hl)
Reduce specific CO ₂ emissions in fridges	Reduce the CO ₂ emissions of our fridges by 42% ²	Reduce the CO ₂ emissions of our fridges by 50% ² Global Fridge Policy
Reduce specific CO_2 emissions in	Reduce the \rm{CO}_2 emissions of distribution by	Reduce the CO_2 emissions of distribution by 20% ³ in
distribution	10% ³ in Europe and the Americas	Europe and the Americas
¹ Baseline 2008 ² Baseline 2010 ³ Baseline 2011, scope is 24 of our largest operati	ions	



Our Green Cooling portfolio started in 2008







What is a GREEN FRIDGE for HEINEKEN?

A GREEN FRIDGE has the following characteristics:

- 1. Hydrocarbons (R-290 & R600a)
- 2. Energy mgmt systems
- 3. LED lighting
- 4. Energy efficient fan (EC/DC fan)
- 5. HEEI of below 90
- Hydrocarbons where legally and/or technically possible.
- We started with introducing with technology that would make an impact

8



Draught Experiences for On-trade | David GREEN

The world's 1st GREEN draught system

- Uses 50 to 70% less energy than regular beer coolers
- Easy to use for outlet staff
- No cleaning cost, no beer losses
- Profitable
- Mobile and built-in versions
- Guaranteed fresh beer for 30 days
- 20 litre keg concept in fridges (R-290)









Draught Experiences for On-trade | Orion Draught beer as fresh as from the brewery Branded beer tanks visible in an outlet Unique consumer experience and highest freshness Convenience for outlet staff Available in 5 markets 2 coolers – for tank + one for python & column



Green Fridges

- We have developed our <u>own energy</u> <u>efficiency standard</u>, that was needed!
- In 2012 HEINEKEN (ex APB acquisition) bought around 130.000+ fridges with an average energy reduction of 38%.
- About 65% of them were equipped with HCs.
- HC only possible where technical and legally possible.
- In some countries installation & maintenance personnel not available, training is essential.



Thank You



